

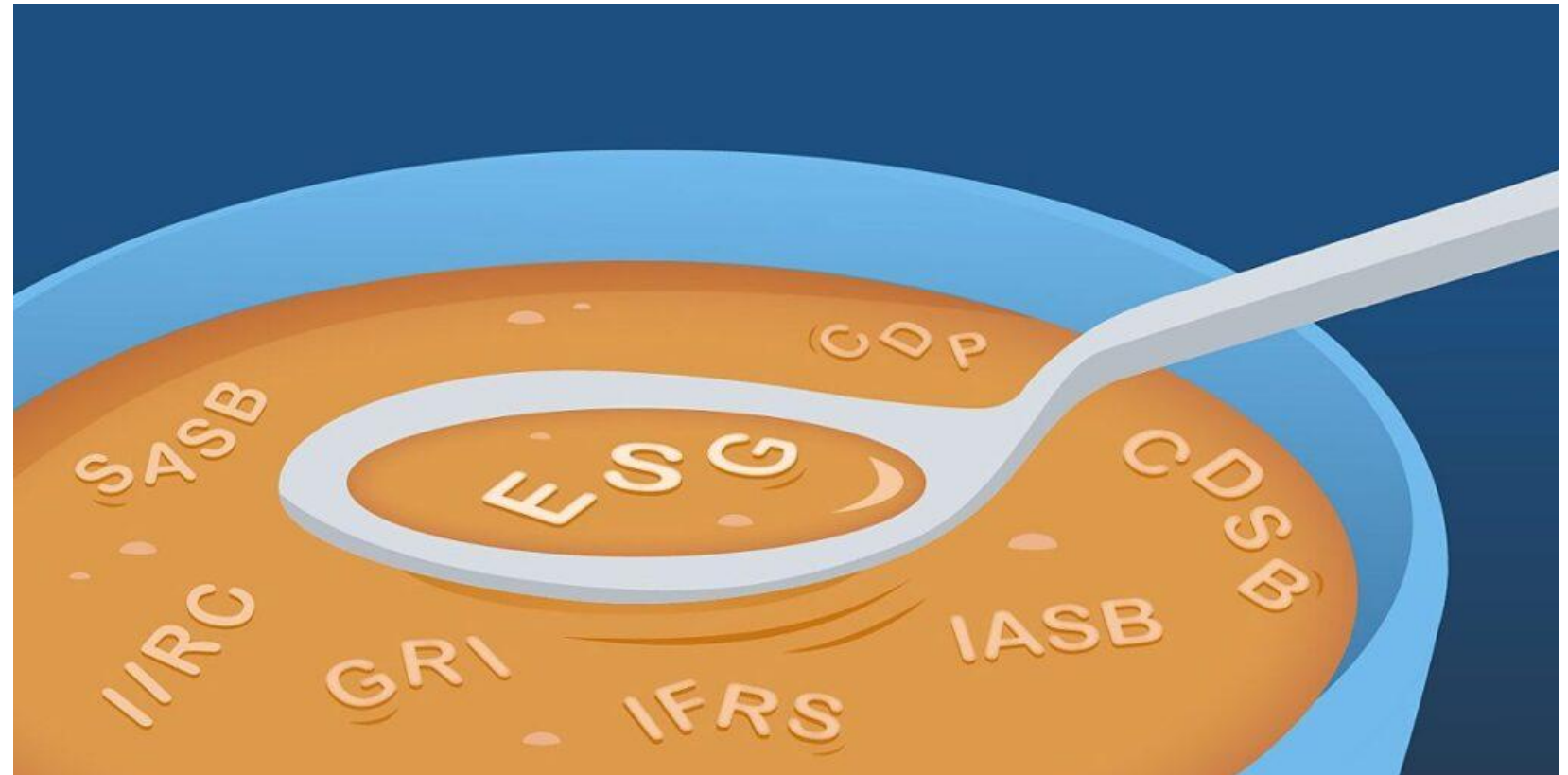
Lean reporting: Focusing on people and process, not tools

Presenter: Jaya Prasad | Senior Sustainability Advisor & Assistant Company Secretary, New Hope Group

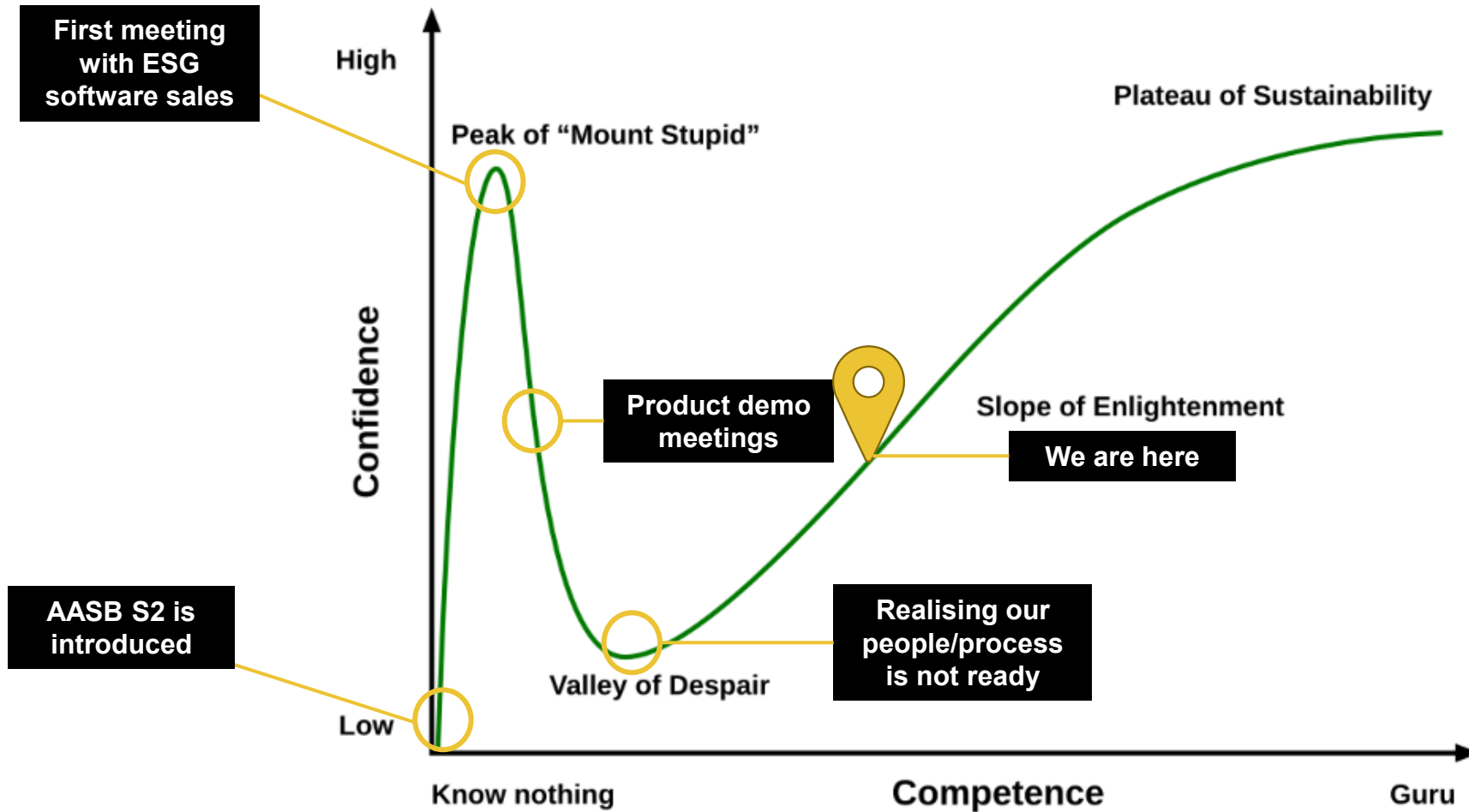
Audience: Sustainability Reporting Summit 2026

Date: Thursday 5 March 2026

Alphabet soup

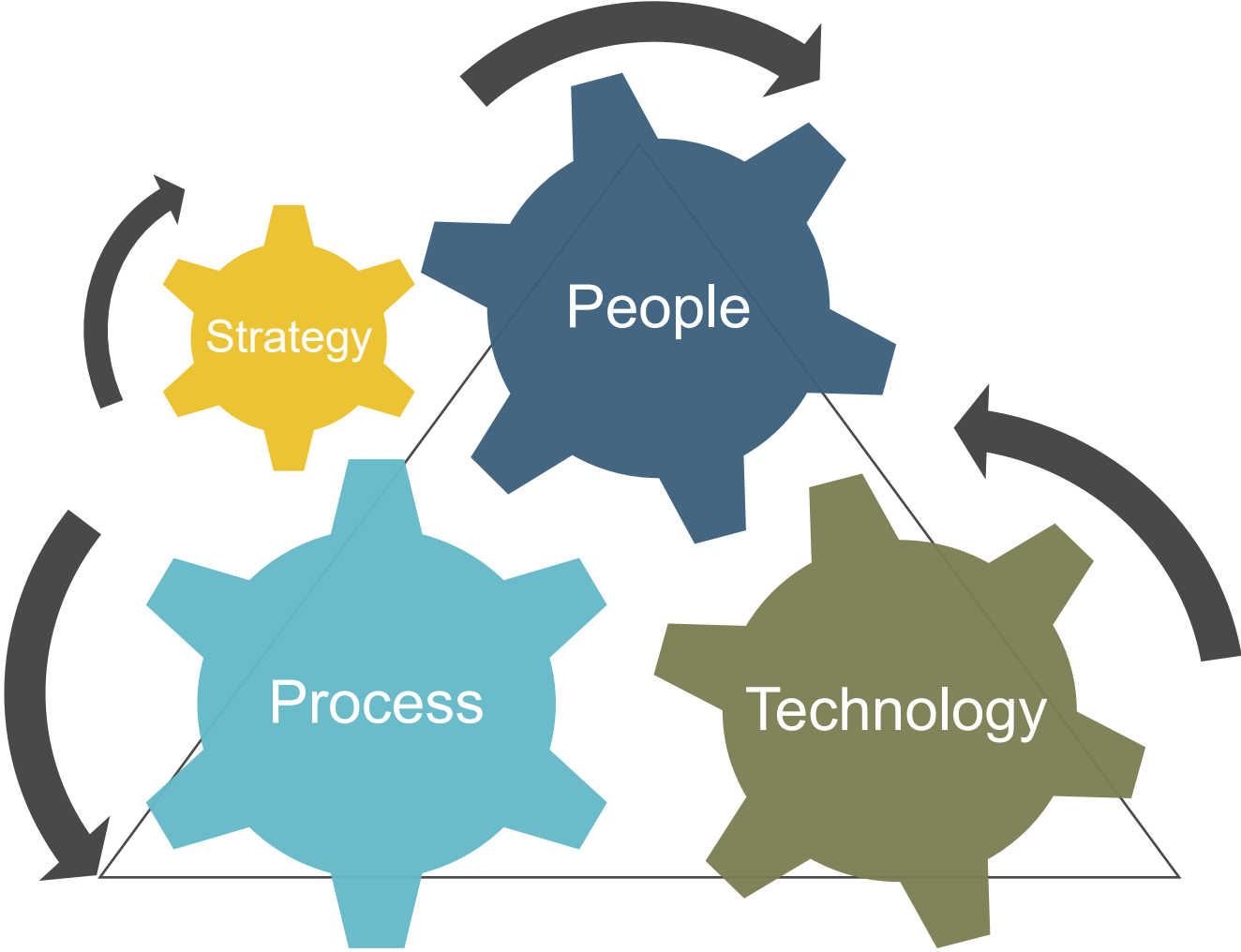


My lean reporting journey



Dunning Kruger Effect

Key drivers



The "Golden Triangle"

Resourcefulness



"Resourceful means you can get the job done without any resources."

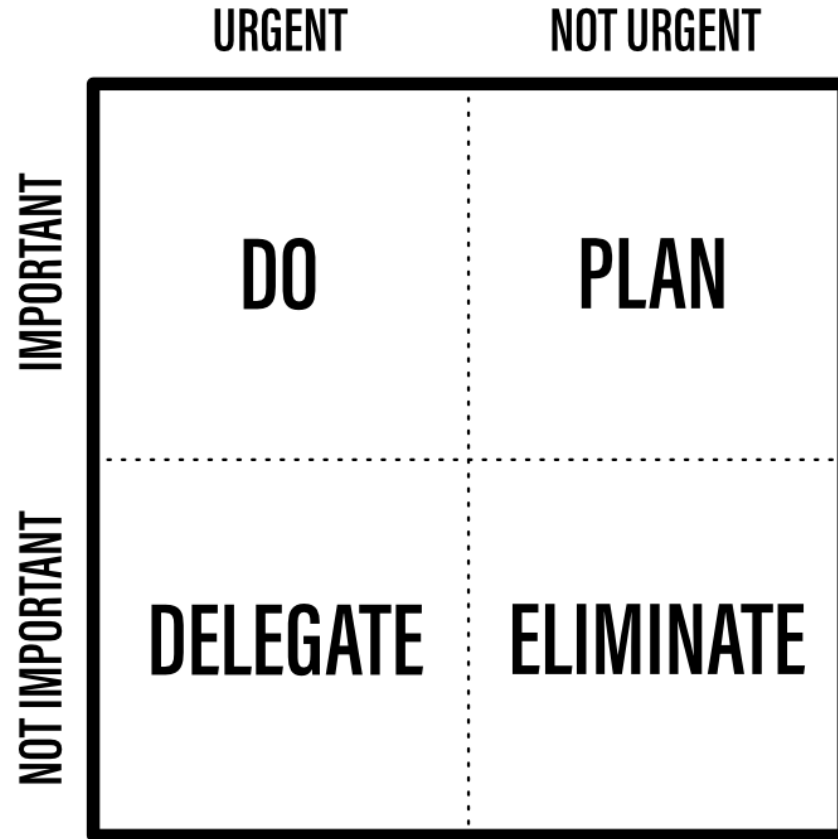
Organisational constraints

- Budget
- Human capital (resourcing)
- Existing processes and systems
- Strategic priorities

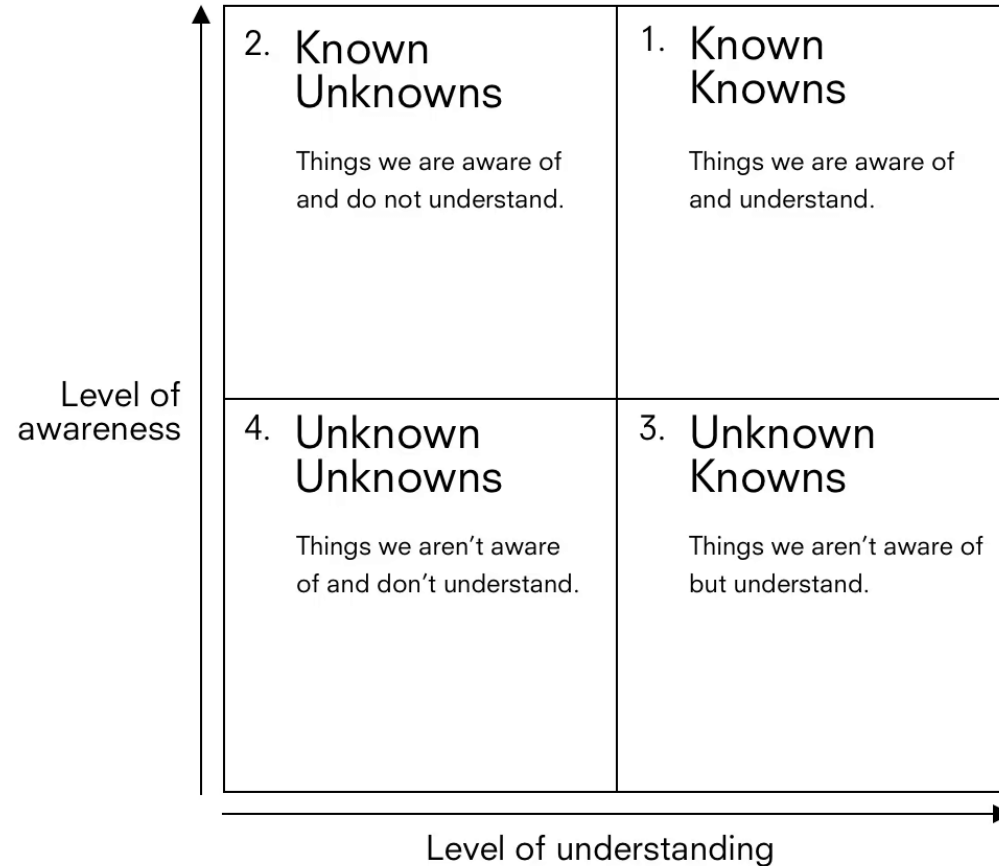
Reporting requirements

- Availability of data
- Materiality
- Assurability
- Timeliness/accuracy

Prioritisation



Eisenhower Matrix

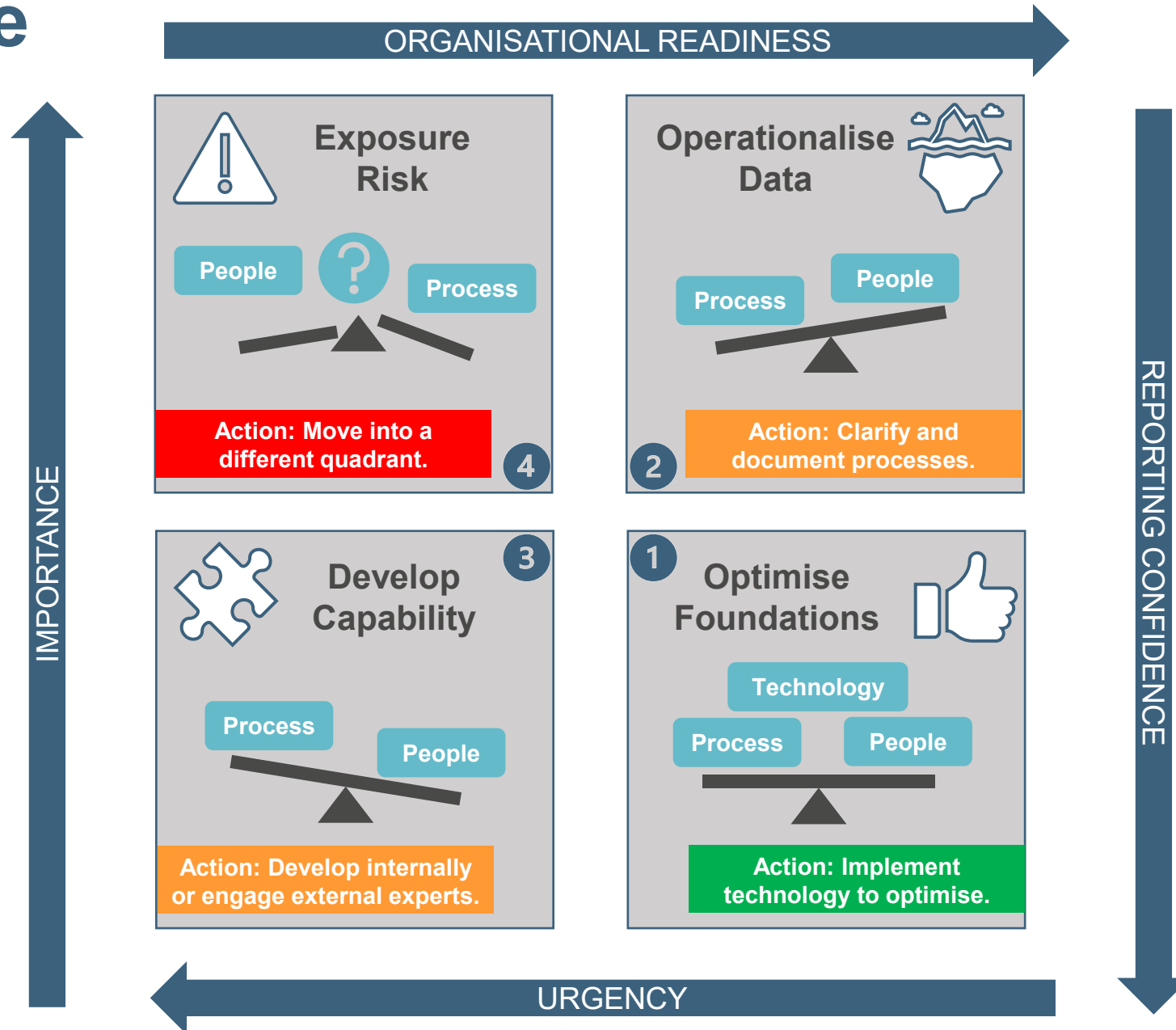


Rumsfeld Matrix

In theory



In practice



The goal for a lean team

